

# What if we thought about sustainable scientific research ?

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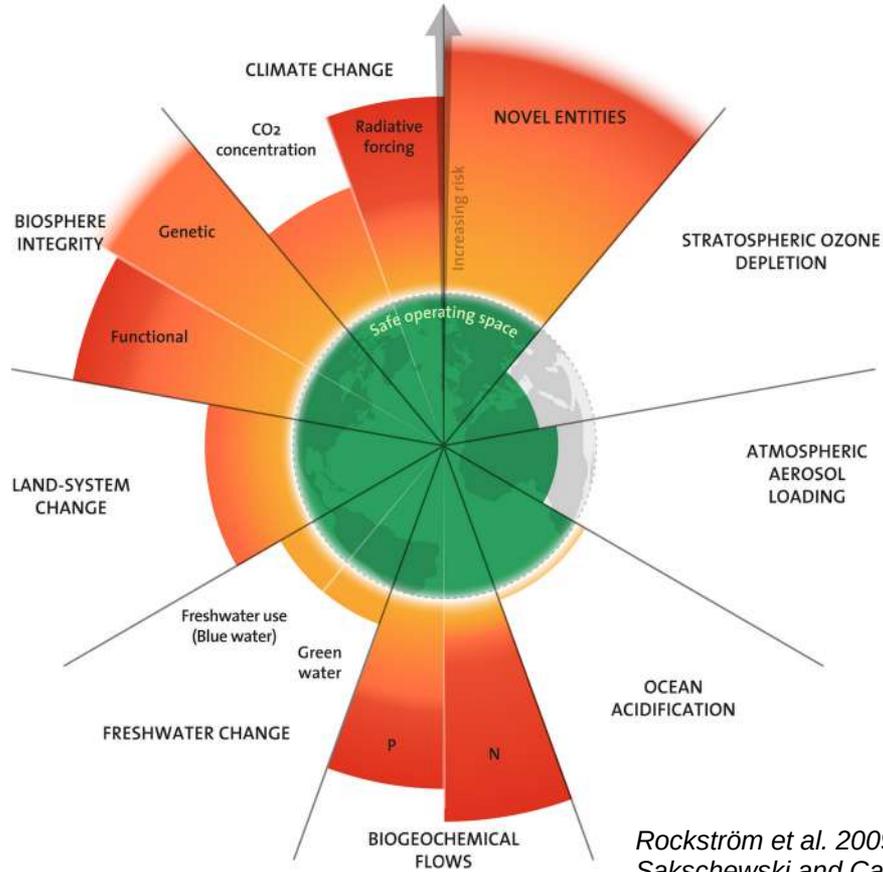
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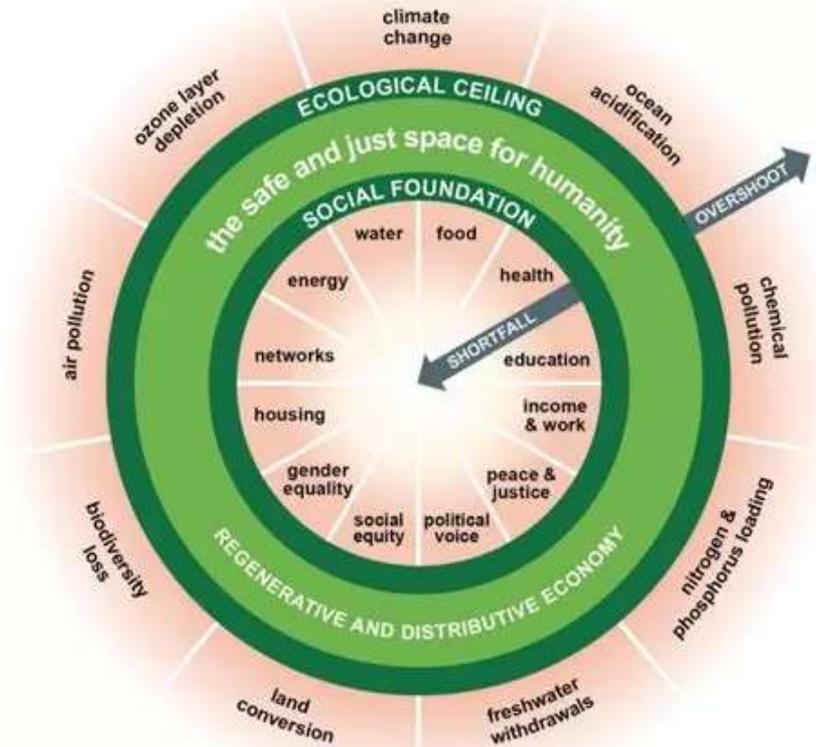


# **Part 1. Why can scientific research be considered unsustainable in social and environmental terms ?**

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Rockström et al. 2009  
Sakschewski and Caesar et al. 2025

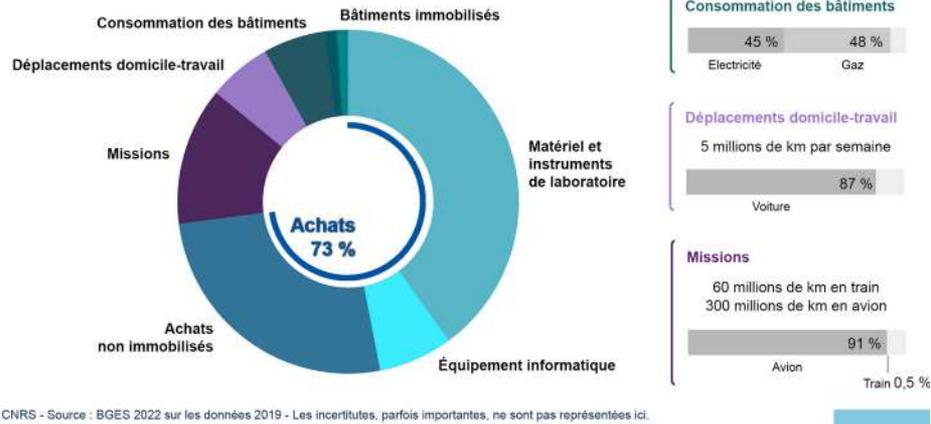


Raworth 2017

# Part 1. Why can scientific research be considered unsustainable in social and environmental terms ?

## Le CNRS fait le bilan de ses émissions de gaz à effet de serre

Empreinte carbone (en % des émissions) des activités du CNRS à l'échelle nationale



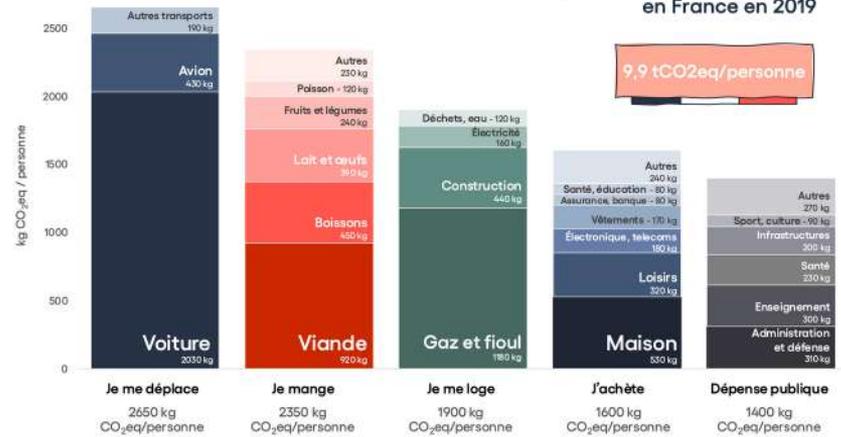
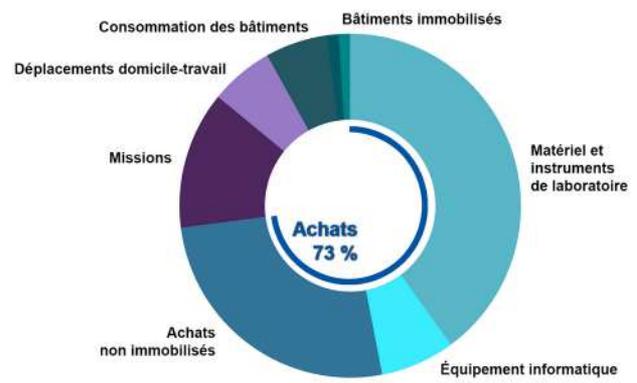
© CNRS - Source : BGES 2022 sur les données 2019 - Les incertitudes, parfois importantes, ne sont pas représentées ici.

2022 : 14,7 T eCO<sub>2</sub> / agent

# Part 1. Why can scientific research be considered unsustainable in social and environmental terms ?

## Le CNRS fait le bilan de ses émissions de gaz à effet de serre

Empreinte carbone (en % des émissions) des activités du CNRS à l'échelle nationale



9,9 tCO<sub>2</sub>e/pers

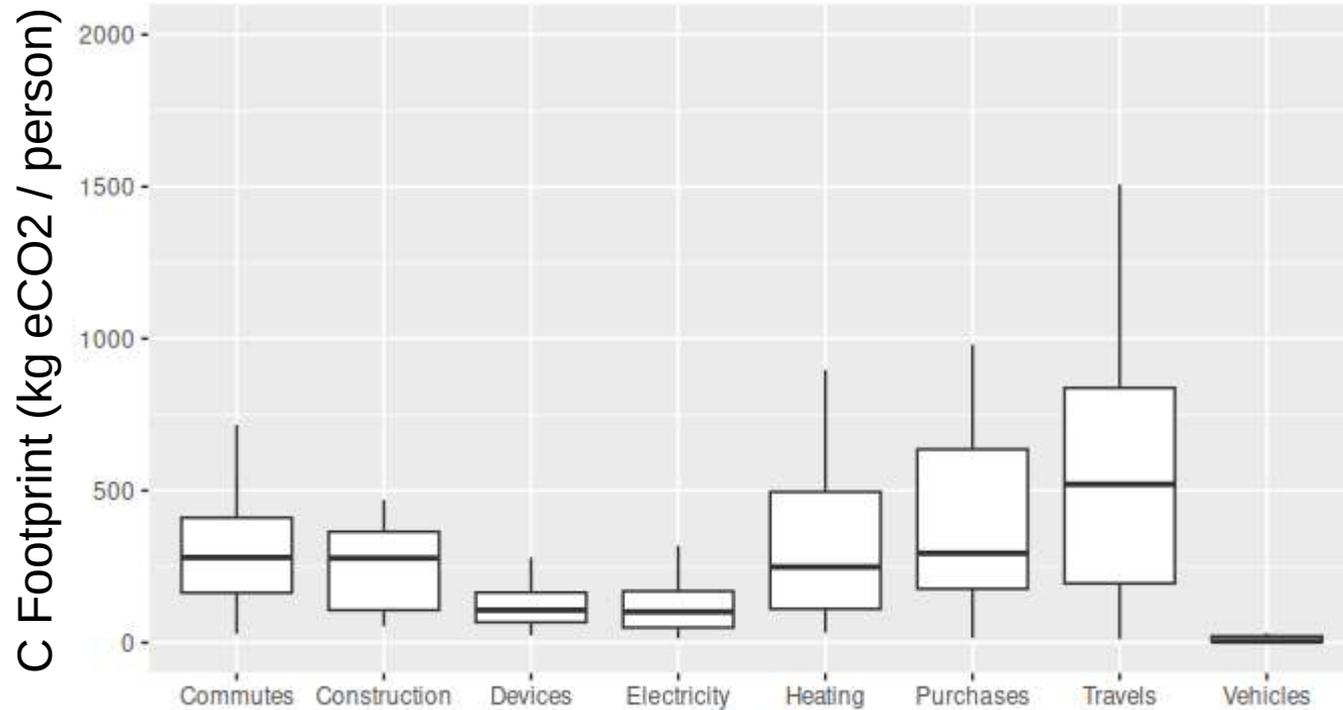
Gaz inclus : CO<sub>2</sub> (hors UTCATF France), CH<sub>4</sub>, N<sub>2</sub>O, HFC, SF<sub>6</sub>, PFC, H<sub>2</sub>O (trainées de condensation). Source : MyCO2 par Carbone 4 d'après le ministère de la Transition écologique, le Haut Conseil pour le Climat, le CITEPA, Agrilyse V3 et INCA 3.

2022 : 14,7 T eCO<sub>2</sub> / agent

Target to limit climate change : 2 T eCO<sub>2</sub> / person in 2050

To achieve that, public services are asked to divide their emissions by 6

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37 GHG inventories  
from 22 laboratories  
from 2019 to 2024

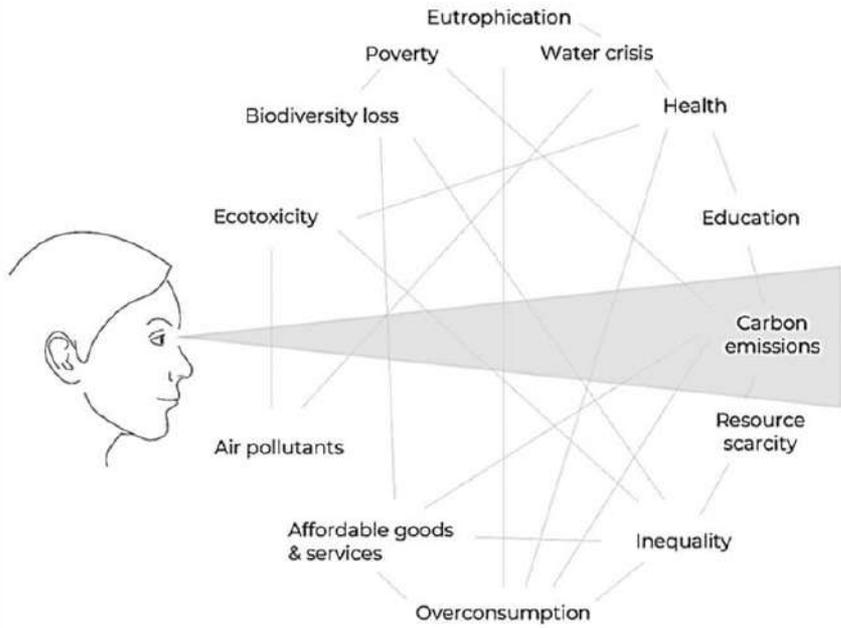
For the 13 GHG  
inventory including  
Construction and  
Purchases

Mean = 2.1 T eCO<sub>2</sub>  
SD = 0.6 T eCO<sub>2</sub>

*Data from GES1point5*

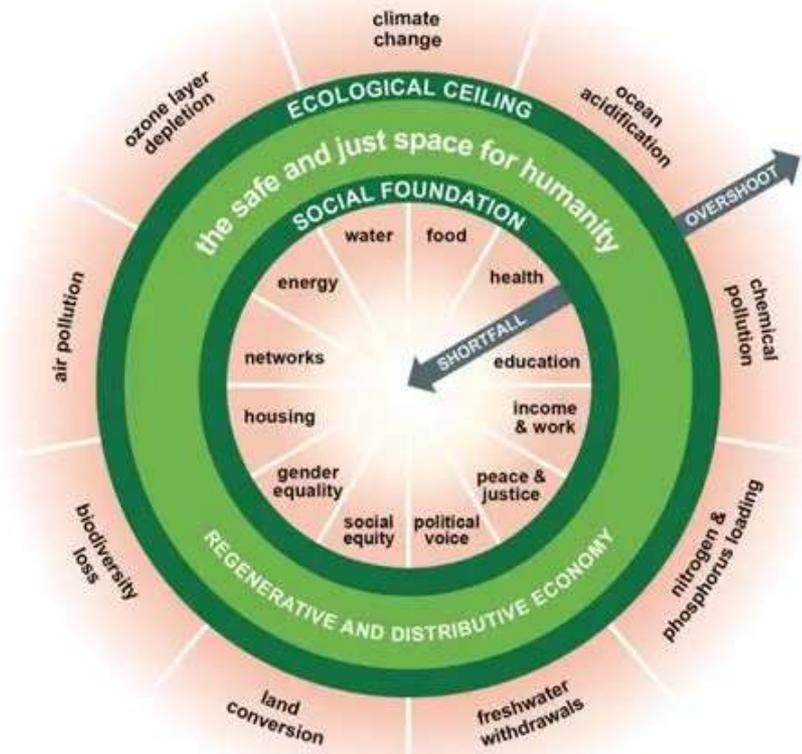
# Part 1. Why can scientific research be considered unsustainable in social and environmental terms ?

## Carbon Tunnel Vision



Graphic by Jan Konietzko

## Sustainability transition



# Part 1. Why can scientific research be considered unsustainable in social and environmental terms ?

Because all the products we are using, from equipment to consumables have large environmental and social impacts due to every step of their life cycle from mining to waste industries.



# Part 1. Why can scientific research be considered unsustainable in social and environmental terms ?



**Because** our modern societies **are extractive, colonialist and predatory** towards humans and nature,

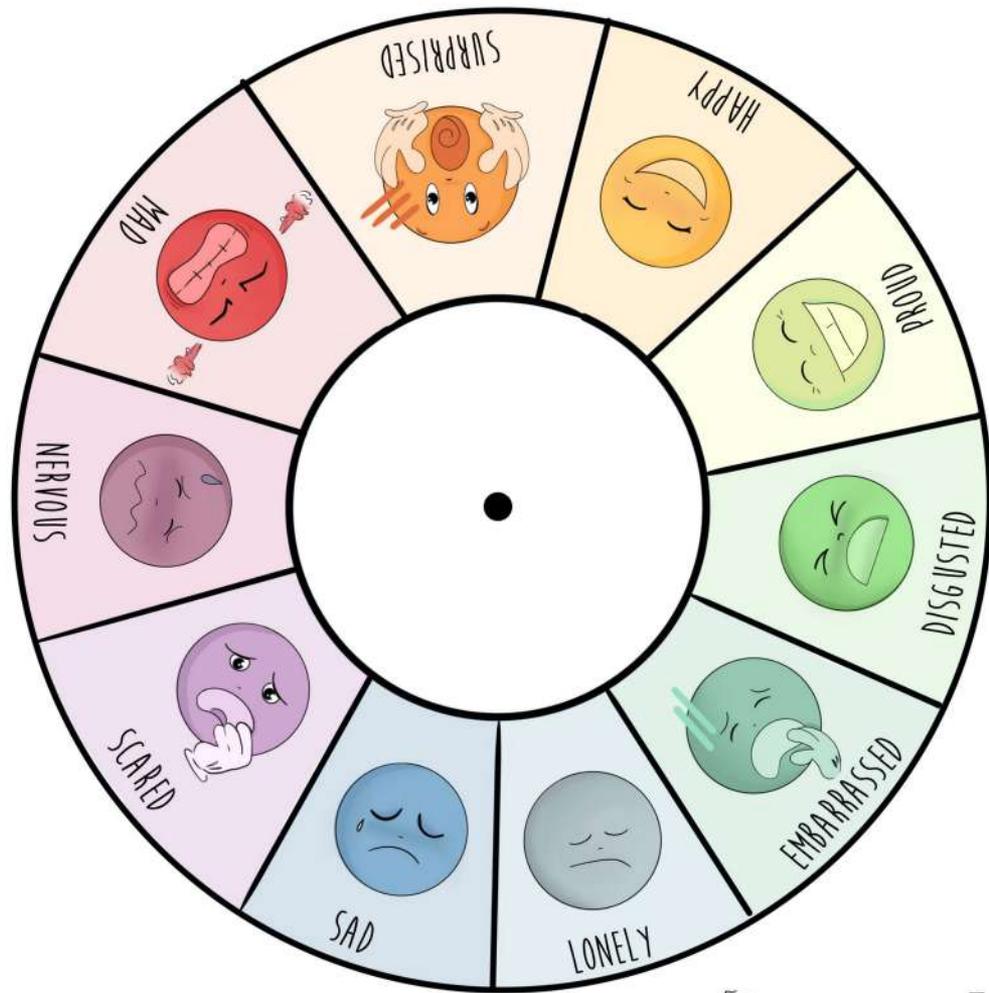
**Because** the scientific research has made the **development** of these societies **possible**,

**Because** the scientific research we do today is **intertwined with** the functioning of **these societies**,

**Today's scientific research is socially and environmentally unsustainable.**

**As highlighted by the CNRS Ethics committee, reducing our negative social and environmental impacts is a matter of ethics, such as animal testing or genetic engineering.**

**How do you  
feel about  
this issue ?**



[CREATED BY AINA RIVAS]

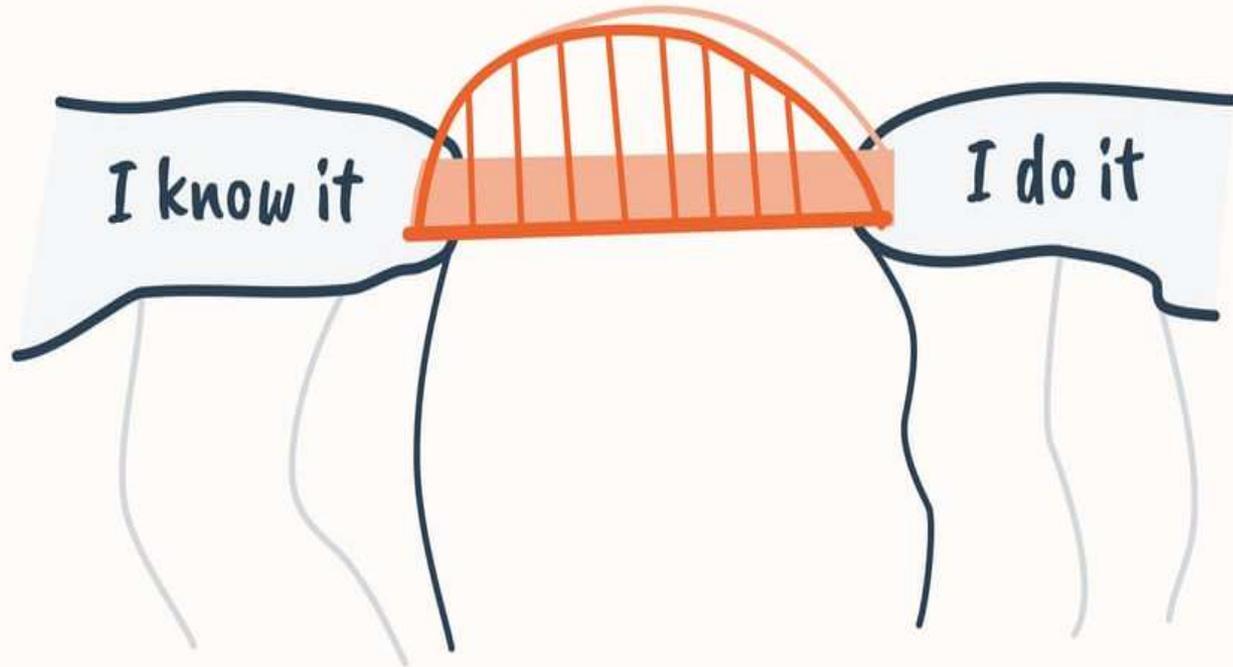
Now that we've established that, all we have to do is take a step back, isn't it?



But this is not so easy !

**Part 2. What are the individual and systemic obstacles to the development of sustainable scientific research ?**

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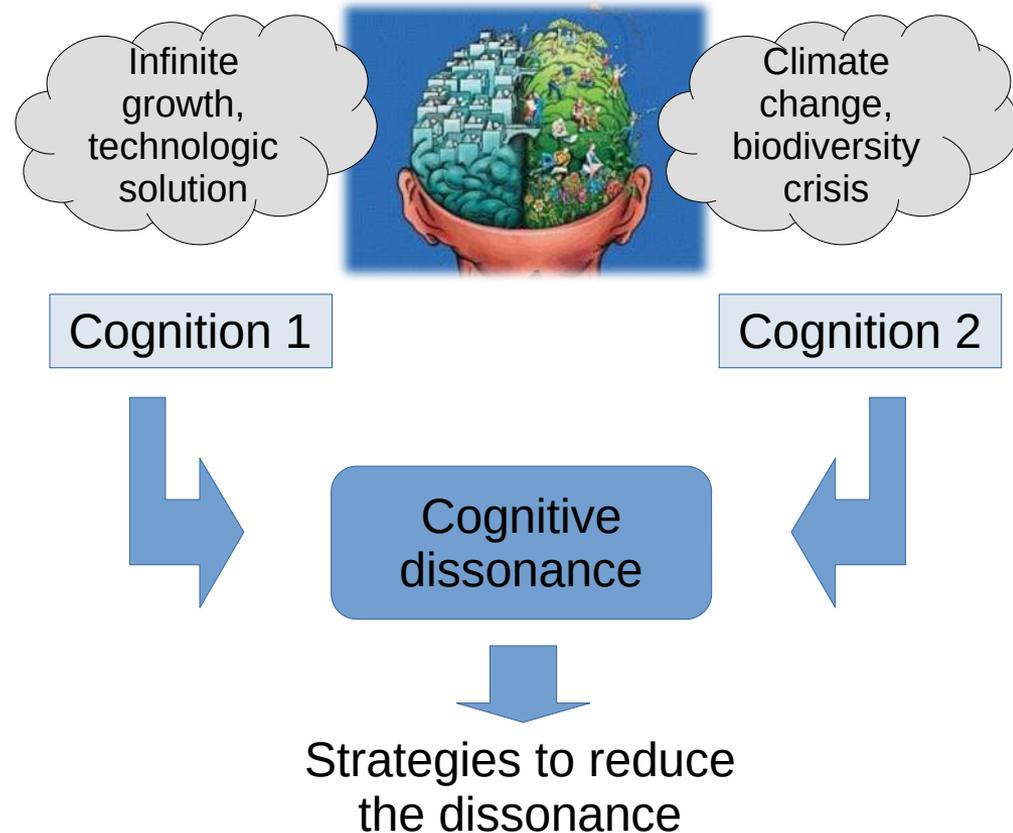
# Part 2. What are the individual and systemic obstacles to the development of sustainable scientific research ?

## Cognitive biases



Quick and intuitive ways of **making judgements or decisions** that are less laborious than analytical reasoning that takes all relevant information into account.

These biases are conditioned by our **beliefs**, i.e. our **convictions** that we accept as true without formal proof. The more deeply rooted they are, the more they influence biases.



# Part 2. What are the individual and systemic obstacles to the development of sustainable scientific research ?

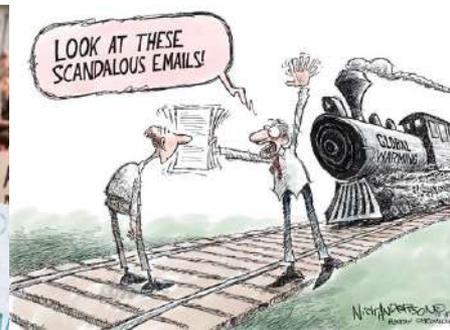
## Strategies to reduce the dissonance

### REACTIONS

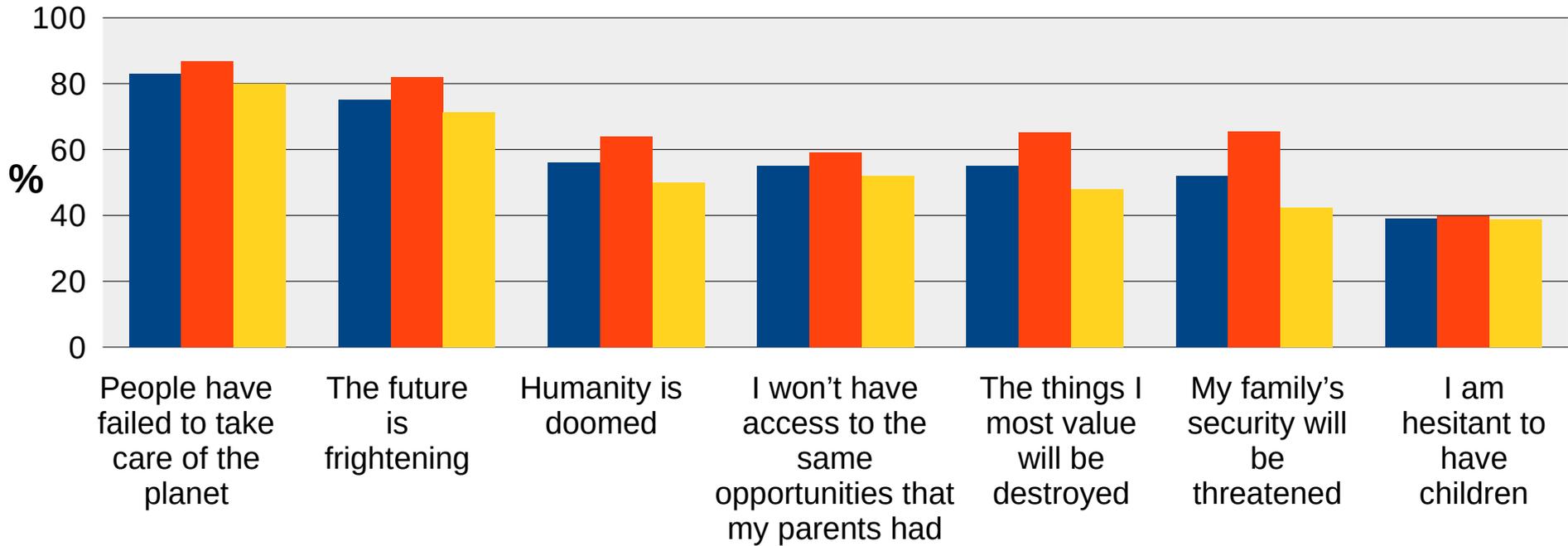
- Feeling guilty

### EMOTIONS

- Anxiety



# Part 2. What are the individual and systemic obstacles to the development of sustainable scientific research ?



Blue : mean of 10 countries / Orange : developing countries / Yellow : developed countries

**Survey of 10 000 young people from 16 to 25 years old and from 10 countries**

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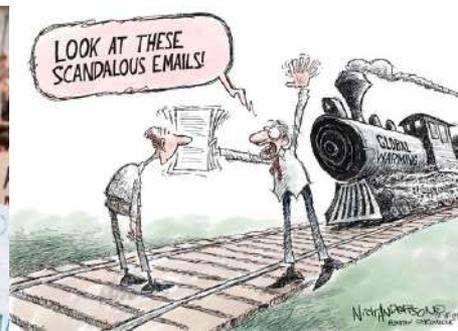
## Strategies to reduce the dissonance

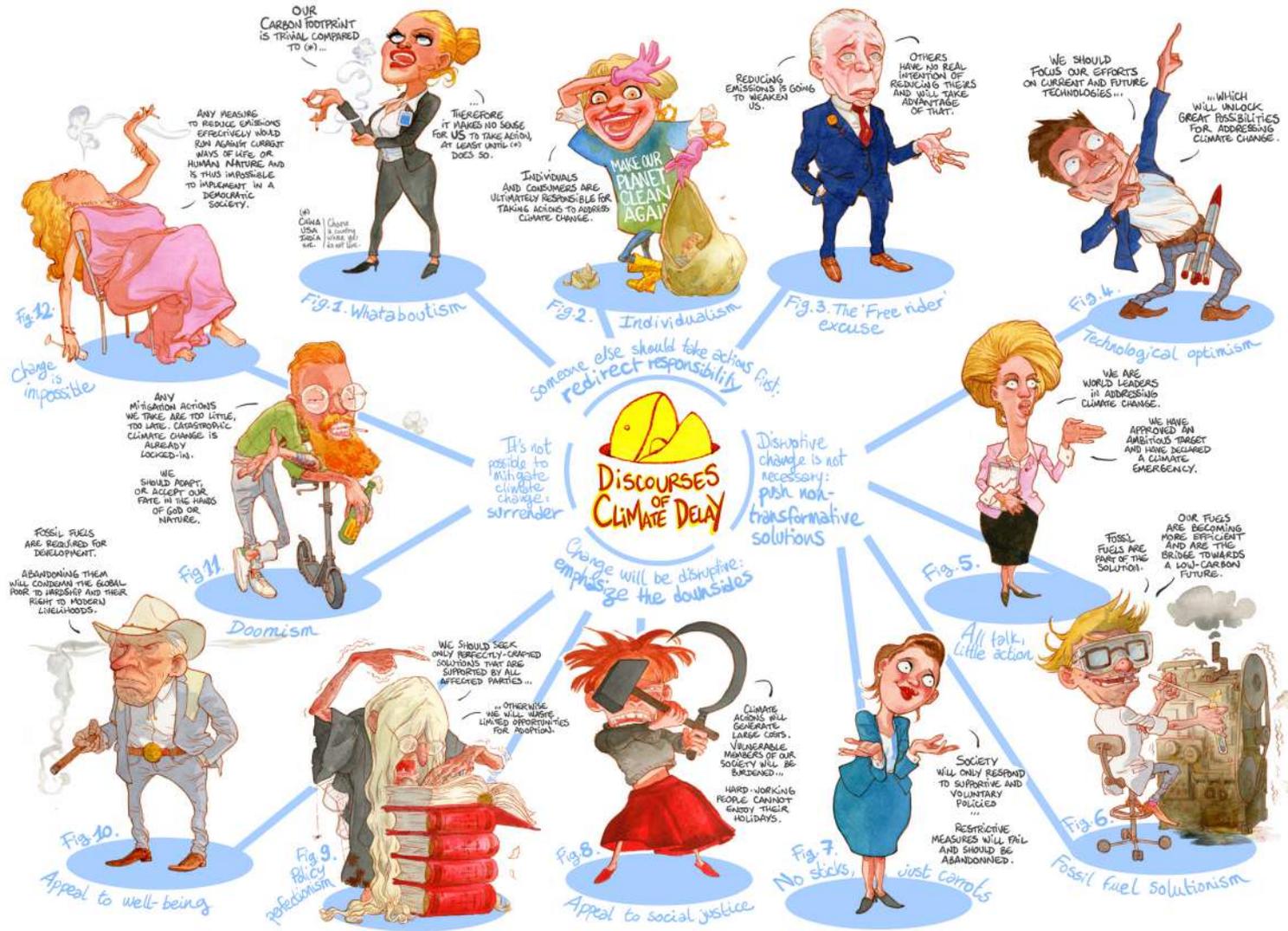
### REACTIONS

- Feeling guilty
- Engaging in self-deprecation
  - Doubting oneself
- Minimising, rationalising, justifying
- Rejecting information or responsibility

### EMOTIONS

- Anxiety
- Coping strategy, avoidance
- Loss of confidence in one's abilities
- Emotional distancing
- Denial, rejection





Lamb et al., 2020

Illustrations  
Léonard  
Chemineau

Illustration from: Lamb et al. (2020)

# Part 2. What are the individual and systemic obstacles to the development of sustainable scientific research ?



In the scientific community, the same discourses are found plus four additional ones that are specific

## 1. Obsession with measurement: prioritising measurement over action

This argument involves putting concrete proposals for action on hold on the grounds that it is first necessary to accurately measure the ecological footprint of institutions .

The insistence on describing, evaluating and measuring seems to be a real « professional bias » on the part of scientists.

## 2. Researcher freedom

A second argument typically put forward by the scientific community is to defend academic freedom against any restrictions that might be imposed on it for environmental reasons.

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In the scientific community, the same discourses are found plus four additional ones that are specific

## 3. The neutrality argument

It consists of asserting that acting explicitly in accordance with ecological goals amounts to breaking out of the stereotypical framework of scientific activity: « Our job is to advance the pursuit of knowledge in a neutral manner, so above all, we must not become activists. »

## 4. Sacred science

This consists of rejecting any questioning of scientific activities on the grounds of their intrinsic value. This stance often takes the form of a presupposition or obvious fact: any suggestion of ecological measures that would undermine the core business of scientists is immediately considered absurd or unthinkable. This argument thus calls for a form of sanctification of scientific activity.

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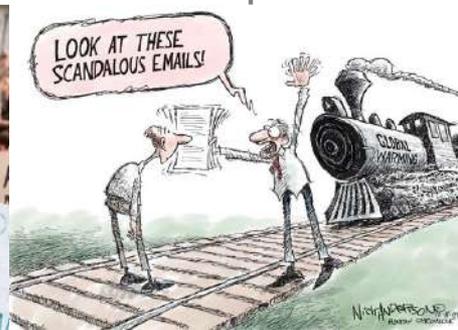
## Strategies to reduce the dissonance

### REACTIONS

- Feeling guilty
- Engaging in self-deprecation
  - Doubting oneself
  - Minimising, rationalising, justifying
- Rejecting information or responsibility
  - Changing beliefs

### EMOTIONS

- Anxiety
- Coping strategy, avoidance
- Loss of confidence in one's abilities
- Emotional distancing
- Denial, rejection
- Acceptance



# Part 2. What are the individual and systemic obstacles to the development of sustainable scientific research ?

## What are the beliefs we have to change ?

IN OUR  
EVERYDAY  
WORK ?



The newer the **equipment**, the better the quality of the result produced (4/6).  
« *equipment race for innovation* »  
« *high tech = high concept* ».

The values relating to **competition** focus on excellence  
« *Competition is necessary and generates excellence* ».

« *Freedom of research, not inhibiting creativity with low-carbon constraints* »



IN RELATION TO  
THE  
ORGANIZATION  
OF RESEARCH ?

**Assessment** focus on indicators  
« *Quantitative rather than qualitative assessment* »  
and the internationalization  
« *Research evaluation: a lot of international collaboration is needed; it's better that way* ».

The **competition** is divided into two topics:  
recognition: « *We manage the competition. The important thing is visibility* ».  
the ever-increasing « *race for data, race for projects, race for publications* ».

# Part 2. What are the individual and systemic obstacles to the development of sustainable scientific research ?

## What are the beliefs we have to change ?

IN OUR EVERYDAY WORK  
IN A NUTSHELL ...



Among the values/beliefs identified by colleagues as **barriers** to reducing the environmental impact of research are **technosolutionism**, the **digitization** of work, the **ever-increasing** data, publication, grants... and **competition** as a driving force behind innovation.

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« equipment race for innovation »  
« high tech = high concept ».

The values relating to competition focus on excellence

« Freedom of research, not inhibiting creativity with low-carbon constraints »



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IN RELATION TO THE ORGANIZATION OF RESEARCH ?

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**Part 3. How we can overcome them to unleash our capacity to invent the kinds of research that could fit a just, safe and desirable world for humanity ?**

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*Respect*

*Kindness*

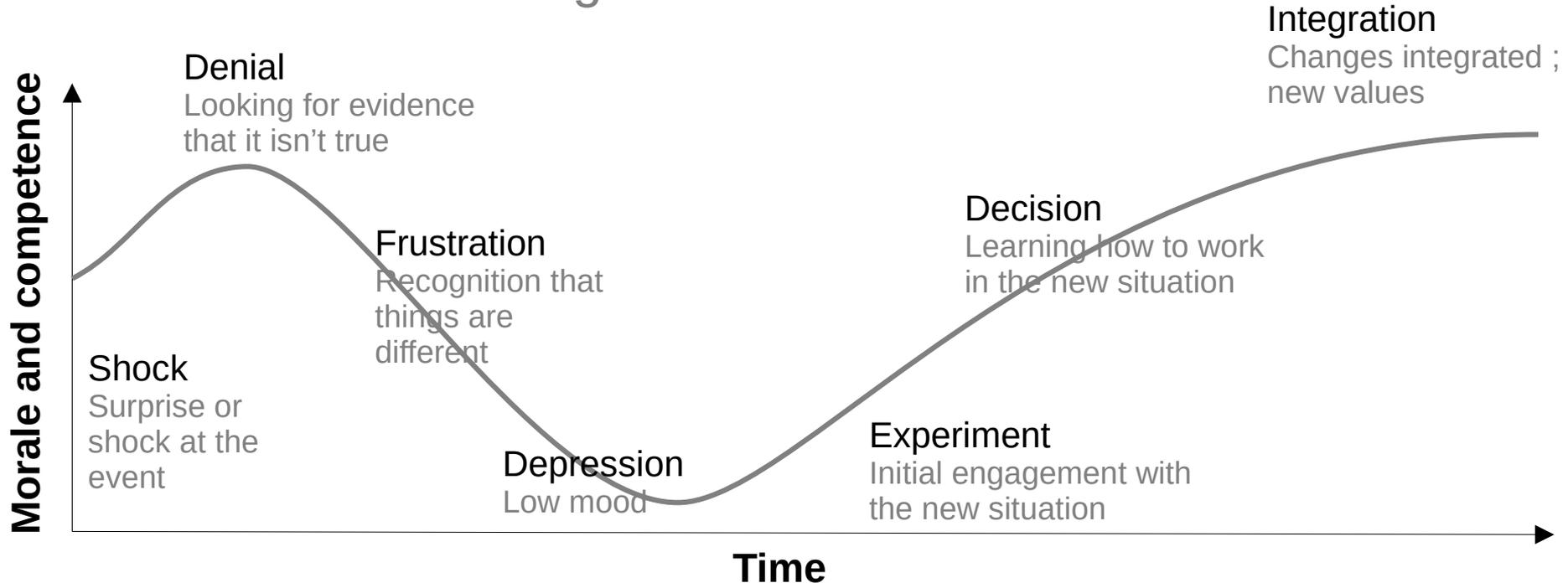
*Mutualization*

*Organizational freedom*

*Slow science*

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## The Kübler-Ross Change Curve



# Part 3. How we can overcome them to unleash our capacity to invent the kinds of research that could fit a just, safe and desirable world for humanity ?

We have now to experiment... good news : this is our job !

*Respect*

A research that is conceived with society and not for society

*Kindness*

A research that seeks to understand and not to control, whether humans or non-humans

*Mutualization*

A research that shows humility in the face of its subject and does not allow itself to be intoxicated by the power it derives from believing it can dominate it

*Slow science*

... and new attributes, if you want to contribute

# Take home message

This transition to sustainable research is perceived as a constraint by the majority of the scientific community. However, it can also be seen as a tremendous opportunity to mobilise our knowledge and innovation skills to create sustainable scientific research.

**Thank you**